



## STAFF CURRICULUM VITAE

**NAME:** AGRELL

**SURNAME:** Per Joakim

**DATE OF BIRTH:** Stockholm, 13. January, 1967

**NATIONALITY:** Swedish

**LANGUAGES:** Speaks English, French, German, Swedish, Russian.  
Understands Danish.

**MARITAL STATUS:** Married, two children

**SUMICSID POSITION:** Senior associate consultant (since 1996)

**SUMICSID LOCATION:** Rue Maurice Liétart 56  
B-1150 Bruxelles  
BELGIUM

**TELEPHONE:** +32 10 47 83 01  
GSM at request

**FAX:** +32 2 706 53 58

**E-MAIL:** per.agrell@sumicsid.com

**URL:** <http://www.sumicsid.com>

**ACADEMIC POSITION:** (Full) Professor of operations management  
Louvain School of Management  
CORE  
Université catholique de Louvain  
POB L1.O3.O1  
B - 1348 Louvain-la-Neuve  
BELGIUM

**LAST UPDATE OF CV:** 12 December 2019

## EDUCATION

- 2000 **Docent (post.doc. habilitation)** in production economics, Linköping University, Sweden.
- 1991 – 1995 **Ph. D. (tekn. dr.)** in production economics, Department of production economics, Linköping University, Sweden.
- 1990 – 1991 **M. Sc.** in industrial engineering and operations research, Department of Industrial Engineering, University of Massachusetts, Amherst, USA.
- 1987 – 1991 **M. Sc. (civ.ing.)** in industrial engineering and management, Linköping University, Sweden.
- 1986 – 1987 Russian and East-European studies, Uppsala University, Sweden.
- 1986 – 1987 **Sergeant**, Defence Interpreters School (TolkS), Swedish Air Force.

## CONSULTING POSITIONS

- 1996 – **Senior Associate Consultant**,  
SUMICSID GROUP  
Sweden (1996-2000), Belgium (2001-).

## CURRENT ACADEMIC POSITIONS

- 2018 – **Faculty Dean**, Louvain School of Management (LSM), UC Louvain, Belgium.
- 2001 – **[Full] professor of operations management** (*chargé de cours à titre définitif* 2001-2005, *professeur* 2005-2010, *professeur ordinaire* 2010-), Louvain School of Management (LSM)  
**Faculty member**, Center of Operations Research and Econometrics (CORE) (Assoc fellow 2006-2008, permanent 2009-, co-director 2012-16) Université catholique de Louvain, Belgium.

## EARLIER PERMANENT ACADEMIC POSITIONS

- 1998 – 2001 **Associate professor of managerial economics** (*lektor*), Institute of Food and Resource Economics, Faculty of Life Sciences, University of Copenhagen, Denmark. [On leave 2000-2001]
- 1996 – 2000 **Assistant professor of production economics** (*universitetslektor*), Department of production economics, Linköping University, Sweden. [Partially on leave 1997-2000]

## TEMPORARY ACADEMIC POSITIONS

- 2012 – 2017 **Adjunct professor** (*professor II, 10%*), Department of Finance and Management Science, Norwegian School of Economics (NHH), Bergen, Norway.
- 2008 **Visiting professor**, Department of Business Economics, Universitat Autònoma de Barcelona (UAB), Barcelona, Spain. (On leave from UC Louvain)

- 2005 – 2011 **Research Associate** (10%), Fondazione Eni Enrico Mattei (FEEM), Programme Privatisation, Regulation and Corporate Governance, Brussels. Part-time.
- 2000 – 2001 **Visiting researcher**, Center of Operations Research and Econometrics (CORE), Université catholique de Louvain, Belgium. (On leave from Univ of Copenhagen)
- 1997 – 1998 **Visiting associate professor of operations research**, (*gästelektor*) Department of operations research, University of Copenhagen, Denmark.
- 1996 – 1997 **Visiting professor of management information systems**, Department of management, University of Georgia, Athens, USA. (On leave from Linköping University)
- 1996 **Research Scholar**, Methodology of Decision Analysis (MDA) Project and Land-Use and Change (LUC),
- 1995 **Young Scholar**, Methodology of Decision Analysis (MDA) Project, International Institute for Applied Systems Analysis, Laxenburg, Austria.
- 1991 – 1995 **Research assistant**, (*doktorand*)
- 1989 – 1990 **Teaching assistant**, (*amanuens*) Department of production economics, Linköping University, Sweden.

## RECENT RESEARCH GRANTS AND PROJECTS

- 2017 – 2020 *Kronos Chair in Strategic Sourcing and Procurement*, coord (0.5 fte prof.).
- 2015 – 2016 *FDP Pedagogical grant for an interactive scheduling tool*, with prof Meskens, UCL.
- 2014 – 2016 *Performance Analysis, Competitiveness and Economic Progress*, research project ECO2013-46954-C3-2-R for the Ministry of Science and Education, Spain. With prof. Grifell-Tatje, UAB Spain.
- 2013 – 2017 *Beyond Incentive Regulation*, FNRS FRFC (PDR grant) T.0061.13. With prof. Gautier and Perelman, ULg/CORE, 1 PhD student + 1 post-doc.
- 2013 – 2016 *Frontier Analysis under Uncertainty*, promotor for FNRS Post-doctoral project for Adel HATAMI-MARBINI (post doc).
- 2012 – 2014 *Game Theoretic Approaches in Supply Chain Management*, FNRS Aspirant grant to Felix SOMMER. With prof. Blome, Chair GSK Biologicals, 1 PhD student.
- 2010 – 2012 *Analysis of Economic Performance*, research project ECO2010-21242-C03-01 for the Ministry of Science and Education, Spain. With prof. Grifell-Tatje, UAB Spain, 121,000 € (total).
- 2010 – 2011 *Measuring Productive Efficiency in Electricity Distribution: An Application to Incentive Regulation of Swiss Utilities*, research project for the Swiss Federal Energy Office. With prof. Filippini, ETH Zurich and Institute Mecop, Swiss Italian University, Lugano, 160,000 CHF (total).
- 2010 – 2011 *Network Regulation in a Low-Carbon Society*, research project for Norwegian Energy Association (EnergiNorge), with Peter Bogetoft.
- 2008 – 2010 *SHARC Shared Resource Management*, ARC project for the Wallon Government. Co-promotor with CORE and FUCaM, 3 PhD students.
- 2008 Personal research grant from the Catalonian Government, UAB.
- 2007 – 2008 *DIGINN Distributed Generation in the Nordic Energy Market*. Nordic Energy Research, research project, with Peter Bogetoft. 30k€.
- 2006 *Yardstick regimes in Hospital Reimbursement*, research project for the Dutch Health Care Agency NZa (CTG/ZAio), Utrecht, NL. With Peter Bogetoft.

- 2006 – 2009 *LogisTIC*, logistics project for the Wallon Government, Plan Marshall. Co-promotor for the Center of Supply Chain Management, 3 PhD students, 230 k€/yr.
- 2004 – 2006 *L'Oréal Supply Chain Management*, partnership with competence exchange, research and training, 1 PhD student, 100 kEUR/yr.
- 2005 – 2007 EU 6<sup>th</sup> framework project (RELIANCE, *CooRdination perspectives of the European transmission network research activities to optimise the reLLAbility of power supply, usiNg a systemiC approach, involving growing distributed generation and renewable energy markEts*), subproject *Regulation Impact on Research Financing*, budget 42 k€, work package leader.
- 2005 – 2007 *Structural Efficiency and Reallocations: Measurement and Mechanism Design*, SSF Denmark, with Peter Bogetoft, Jens Leth Hougaard and Jørgen Tind, total budget 130k€, senior researcher.
- 2003 – 2009 EU 6<sup>th</sup> framework project (EU-DEEP, *The birth of a European Distributed Energy Partnership that will help the large-scale implementation of distributed energy resources in Europe*), subproject *Regulation Economics of Distributed Generation*, total budget 30 MEUR, permanent researcher.
- 2004 – 2005 Norwegian Research Council, KMB project (*Regulation of Energy Infrastructure*), research project with NVE (Norwegian Energy Authority) and Norwegian School of Business, 1 PhD student.
- 2001 – 2002 FSBR, *Supply Chain Coordination and Efficiency*, EUR 20,000.
- 2000 – 2001 Energy Authority, *Pricing of central heating in a liberalized energy market – benchmarking of central heating production*, with the Danish Research Agency, DKK 268.000 (\$38,000) of DKK 1,234,000 (\$176,000).

## SELECTED CONSULTING PROJECTS

- 2017 - 19 TCB-18, *CEER Electricity and Gas Transmission Benchmarking*, European TSO benchmarking for Gas and Electricity, project leader.
- 2017 – 18 BUNDESNETZAGENTUR (DE) *Benchmarking of electricity distribution, EVS3*. Modelling, costdriver analysis, model specification, calculations, outlier identification, documentation and support. SUMICSID in cooperation with Swiss Economics.
- 2016 – 17 BUNDESNETZAGENTUR (DE) *Benchmarking of gas transmission, GERNER VII*. Modelling, costdriver analysis, model specification, calculations, outlier identification, documentation and support. SUMICSID in cooperation with Swiss Economics.
- 2016 Croatian Energy Regulator (HERA) (HR) *Incentive regulation reform for electricity*, Support in regulation design, data specification, benchmarking design.
- 2016 Dutch Competition Authority (ACM) (NL) *Cost estimation GTS*, Support in regulatory reviews, public hearings, legal proceedings.
- 2015 CEER through ACM (EU, NL) *Pan-European Gas TSO benchmarking, E2GAS* Project lead, workshops, data survey, techno-economic modeling, economic and process analysis, interaction with CEER, 23 TSO.
- 2015 Flemish Environment Agency (VMM) (BE) *Due diligence in cost review for waste water treatment AQUAFIN*.  
Data analysis, preliminary modeling and analysis.
- 2014 CEER through ACM (EU, NL) *Feasibility study for a pan-European Gas TSO benchmarking project, PE2GAS*  
Project support, workshops, data survey, techno-economic modeling, economic and process analysis, interaction with CEER.
- 2014 Energimarknadsinspektionen (SE) *Dynamic efficiency estimates using parametric models for latent and random effects, SENDOA*  
Modelling, model specification, calculations, documentation and support.
- 2013 Energistyrelsen (DK) *Efficiency improvement potential for Danish electricity distribution, DANEL*  
Modelling, costdriver analysis, model specification, calculations, data validation, documentation and support. SUMICSID in cooperation with Copenhagen Economics.
- 2013 Authority for Consumers and Markets, ACM (NL) *Efficiency analysis of TenneT TSO HV and EHV, STENA II*.  
Specific follow-up study for NL conditions from e<sup>3</sup>GRID, including extensive sensitivity analyses. SUMICSID in cooperation with Frontier Economics.
- 2013 - 14 BUNDESNETZAGENTUR (DE) *Benchmarking of electricity DSO, GERNER* Modelling, costdriver analysis, model specification, calculations, data validation, outlier identification, documentation and support. SUMICSID in cooperation with Swiss Economics.
- 2012 – 13 e<sup>3</sup>GRID 2012 (AT, DE, SE, NO, NL, FR, UK, LU, FI, SE, DK, HU, IT, ES, EE, PT, CZ)  
*International Benchmarking of Electricity TSOs*  
Teamleader methodology for largest CEER TSO project for regulation,

- team leader for econometric team (23 TSO). SUMICSID in cooperation with Frontier Economics and Consentec.
- 2011 - 12 ENTISO-E (EU) *Financial Models for Transmission System Research, THOR* Research project, involving a workshop at the Florence School of Regulation, EUI, and analysis of the future organization and financing of transmission system research and development.
- 2011 - 12 SFOE (CH) *DSO Benchmarking Elec, SWISSDEA* Analysis and development of the efficiency assessment models for energy networks (electricity DSO), including (i) econometric analysis of cost drivers (ii) DEA model development, (iii) regulatory design advice. First DEA-benchmarking in collaboration with VSE (CH), 133 participants.
- 2011 CREG (BE) *DSO Benchmarking Elec and Gas, NEREUS* Analysis and development of the efficiency assessment models for energy networks (electricity and gas), including (i) econometric analysis of cost drivers (ii) DEA model development, (iii) software provision, (iv) training of key staff, (v) regulatory design advice. Includes all gas and electricity operators.
- 2011 - 12 EK/NMa (NL) *Appeal analysis of incentive regulation rulings, STENA* Expertise, preparation of analyses and assistance in court for an appeal process of rulings under the Dutch incentive regulation.
- 2011 EBL (NO) *Network regulation models for the low-carbon society* Prospective analysis for the association of new regulatory paradigms for the low-carbon society post 2020. Reports and open workshops.
- 2010 - BUNDESNETZAGENTUR (DE) *Legal appeals of incentive regulation DSO* Support of regulatory authority in the response and proceedings of legal appeals of incentive regulation rulings.
- 2010 ILR (LU) *Specific analysis of CEGEDEL NET* Specific report on the transmission system operator in Luxemburg for the national regulator ILR.
- 2010 SVK (SE) *Transmission operator analysis Svenska Kraftnät* Specific analysis for the transmission grid SVK based on e<sup>3</sup>GRID results.
- 2009 DERA (DK) *Transmission operator analysis Energinet.dk* Specific analysis for the Danish regulator on the total cost efficiency, and regulatory strategy in relation to Energinet.dk transmission system operator.
- 2009 NGET (UK) *Transmission operator analysis National Grid Electricity Transmission* Specific analysis for the transmission system operator NGET in view of the tariff review.
- 2009 EK/NMa (NL) *Transmission operator analysis TenneT, STENA* Specific analysis for the Dutch regulator on the operating expenditure efficiency, opening balance capital base, integration of HV assets and regulatory strategy towards TenneT transmission system operator.
- 2009 e<sup>3</sup>GRID Iceland *Landsnet cost analysis – e<sup>3</sup>GRID* Investigation of the cost efficiency 2006 of Landsnet, Iceland, and in particular sensitivity of results with respect to some exogenous factors.
- 2009 e<sup>3</sup>GRID OFGEM *Transmission operator analysis – e<sup>3</sup>GRID* Analysis of three UK transmission licensees in relation to the e<sup>3</sup>GRID benchmarking project, specific report and workshops.
- 2006 - 2008 Orkustofnun (IS) *DSO Benchmarking – ICEDISC* Analysis and development of the efficiency assessment models for energy networks (electricity), including (i) econometric analysis of cost drivers (ii)

- 2008  
DEA model development, (iii) regulatory design advice. First international DSO-DEA model for regulatory use in Europe.  
CEER / e<sup>3</sup>GRID (AT, SE, NO, NL, SL, UK, LU, FI, SE, DK, IS, HU, LI, MT, IT, ES, PT, CZ, SK)  
*International Benchmarking of Electricity TSOs – e<sup>3</sup>GRID*  
Teamleader methodology for largest CEER TSO project for regulation, member of steering group (23 TSO). SUMICSID in cooperation with van Dijk Management Consultants and Tractebel Engineering Consultants.
- 2007  
Bundesnetzagentur / GERNER IV (DE)  
*Benchmarking of Electricity DSO, gas TSO and DSO*  
Project leader. Analysis and development of the efficiency assessment models for energy networks (electricity and gas), including (i) econometric analysis of cost drivers (ii) DEA and SFA model development, (iii) regulatory design advice. Includes all gas and electricity operators (full results for DSOs and gas TSOs). With EE2 Dresden.
- 2007  
CREG / RAMIEL (BE)  
*Setting the X-factor for Gas and Electricity TSOs*  
Expert and project leader for task force responsible for the setting of the revenue cap, in particular the X-factor for the Belgian electricity and gas TSOs (Elia and Fluxys) during a period of 5 weeks.
- 2007  
Bundesnetzagentur (DE)  
*Capital valuation project*  
Consultant and expert in subproject on regulatory asset base determination for gas and electricity DSOs, on treatment and classification of economies of scale in DSOs and other issues related to the implementation of the 2006 proposal.
- 2007  
DIGINN (NO-SE)  
*Decentralized generation project*  
Researcher in larger applied project on Decentralized Energy Resources in the Integrated Nordic Energy Market, responsible for impact analysis on network regulation, contracting design and unbundling rules.
- 2007  
EBL-KS-FSN (NO)  
*Cost Model project*  
Invited expert and workshop organizer concerning the analysis, evaluation and prospecting of alternative cost norm models for electricity distribution in the Norwegian market, including an assessment of the current Norwegian regulation model and a workshop at UP Comillas in Madrid concerning the MRRSEN model.
- 2006  
Bundesnetzagentur (DE) *GERNER project*  
Project leader. Analysis and development of the efficiency assessment models for energy networks (electricity and gas), including (i) econometric analysis of cost drivers (ii) DEA and SFA model development, (iii) regulatory design advice and (iv) training seminars at 3 levels. Includes all gas and electricity operators (full results for DSO and a proposal for TSO regulation)
- 2005 - 2006  
Finland Energy Authority (FI) *EMV project*  
Analysis and development of the alternative efficiency assessment models for electricity distribution systems including econometric analysis of cost drivers for a SFA model and validation of DEA formulations.
- 2005  
International (SE, FI, DK, NO) *NEMESYS project*  
Project leader, coordinating four institutes. Analysis and development of a

- pan-Nordic regulation system for electricity distribution systems, including (i) empirical stakeholder analysis, (ii) theory for regulatory harmonization, (iii) new regulatory mechanisms and (iv) multidimensional feasibility studies. Commissioned by Nordenergi
- 2005 Elia (BE) *BELPEX validation*  
Expert validation (with prof. Philippe Chevalier, n-Side SA) of the market coupling algorithm for the APX-PowerNEXT-BELPEX market.
- 2004 - 2005 International (NL, A, PT, DK, NO)  
*ECOM+ 2004 project*  
Project leader with Peter Bogetoft. Full scale international benchmarking of construction, operations and maintenance for transmission system operators, method development, data collection and analysis.
- 2004 NVE (NO) Norwegian Energy Regulator  
*Efficiency Model Design*  
Development, analysis and testing of new DEA and SFA models for DSO regulation under the new 2007 regulatory reform.
- 2004 Bureau van Dijk (DG TREN)  
*Mid-term Evaluation of the TEN-E programme*  
Expert evaluator on electricity networks. Performed interviews and analyses for ten European countries, regulators and TSOs.
- 2004 NVE (NO) Norwegian Energy Regulator  
*Dynamic Regulation, Efficiency Model Development, Norm Models*  
Project leader with Peter Bogetoft on several projects. Suggested dynamic yardstick elements for the 2007 regulatory revision of electricity distribution.
- 2003 Dte (NL), the Netherlands Energy Regulator  
*TSO Regulation Strategy*  
Advisory sessions on interpretation, limitations and development of the ECOM+ results on the actual revenue cap setting in 2003.
- 2003 International (NL, A, BE, DK, NO)  
*ECOM+ project*  
Project leader with Peter Bogetoft. Full scale international benchmarking of construction, operations and maintenance for transmission system operators, method development, data collection and analysis.
- 2003 International (NL, DK, NO, SE, SF)  
*TSO Charter Project*  
Project leader with Peter Bogetoft. Developed a comprehensive performance assessment framework for transmission operators, called the TSO Charter of Accountability.
- 2003 NVE (NO) Norwegian Energy Regulator  
*Integrated Parallel Energy Network Regulation*  
With Peter Bogetoft. Research projects on the regulation of alternative electricity distribution technologies, suggesting areas of further study.
- 2003 NVE (NO) Norwegian Energy Regulator  
*Ex-post Energy Regulation*  
With Peter Bogetoft. Project to investigate the use of ex post elements for updating in the electricity distribution regulation.
- 2003 NVE (NO) Norwegian Energy Regulator  
*Technical Norm Models in Regulation*  
Project leader with Peter Bogetoft. Project with empirical and analytical emphasis, exploring the Chilean, Spanish and Swedish technical regulation models for prospective use in the Norwegian regulation.



- 2001 EMI (SE), Swedish Energy Agency  
*Incentive Regulation*  
Project leader with Peter Bogetoft. Exploratory project to strategically examine the impact and power of DEA regulatory benchmarking in a light-handed regulation regime. Several follow-up sessions under 2002-2003.
- 2002-3 EMI (SE), Swedish Energy Agency  
*Training Courses in DEA for Regulation*  
Full training package including pre-assessment, lectures, exercise material, coaching, and certification for selected civil servants using the DEA method developed in 2000.
- 2001 EMI (SE), Swedish Energy Agency  
*Nordic Open DEA Electricity Distribution Benchmarking.*  
Representing the Swedish Energy Agency. Project management, data collection, validation and support of the Nordic study.
- 2000 EMI (SE), Swedish Energy Agency  
*Design, Validation and Testing of A New Efficiency Measurement Method for Electricity Distribution Utilities.*  
Project leader with Peter Bogetoft. Published and implemented in the authority's monitoring practice.
- 2000 - CREG (Belgium), RTE (France)  
*Various expert assignments in energy regulation economics*

## RESEARCH CONTRIBUTIONS

### BOOKS AND BOOK CHAPTERS

- 2016 Agrell P J and P Bogetoft. *Endogenous Common Weights as a Collusive Instrument in Frontier-Based Regulation*. In Aparicio, J., Pastor, J. T. and Lovell, C.A.K. (Eds.), *Advances in Efficiency and Productivity*, Springer (Springer International Series in Operations Research and Management Sciences). ISBN: N 978-3-319-48459-4), pp. 181-194. RP2818.
- 2014 Agrell P J, M Farsi, M Filippini, M Koller, *Unobserved Heterogeneous Effects in the Cost Efficiency Analysis of Electricity Distribution Systems*. In Ramos, S. and H. Veiga (Eds.) *The Interrelationship Between Financial and Energy Markets*, Lecture Notes in Energy, **54**, Springer. ISBN: 978-3-642-55381-3, pp. 281-301.
- 2012 Agrell P J and A Gautier. Rethinking regulatory capture. In J.E Harrington and Y. Katsoulacos. (Eds.) *Recent Advances in the Analysis of Competition Policy and Regulation*, Edvard Elgar. ISBN: 978-1781005682, pp. 286-302.
- 2010 Agrell P J and P Bogetoft. Harmonizing the Nordic Regulation of Electricity Distribution. In Rönnqvist, Bjørndal, E.; Bjørndal, M.; Pardalos, P.M.; Rönnqvist, M. (Eds.) *Energy, Natural Resources and Environmental Economics*, Springer. ISBN: 978-3-642-12066-4, pp. 293-316.
- 2006 Syrjänen, M., P. Bogetoft, P.J. Agrell *Efficiency benchmarking project B: Analogous efficiency measurement model based on Stochastic Frontier Analysis*, Final Report, EMV Energy Market Authority of Finland, (Gaia OY).
- 2005 Agrell P J. Preface in Philippart M, C Verstraete et S Wynen. *Collaborative Sourcing Strategic Value Creation through Collaborative Supplier Relationship Management*. Preface.

- 2005 Agrell, P J (Ed.). *Pan-Nordic Regulation of Electricity Distribution System Operators*. Sumicsid AB, Stockholm.
- 1999 Agrell, P J. Multiple Objective Optimization in Agro-Ecological Land-Use Planning. In Helles, Holten-Andersen and Wichman (Eds.) *Multiple Use of Forests and Other Natural Resources*, Kluwer, Dordrecht, 109-121.
- 1998 Agrell, P J, A Stam and B Lence. Second-Generation Interactive Multi-Criteria Decision Making in Reservoir Management, with. In Stewart and van der Honert (Eds.) *Trends in Multicriteria Decision Making*, Springer, Berlin, 324-335.
- 1998 Agrell, P J. A New Conflict-Based Redundancy Measure. In Stewart and van der Honert (Eds.) *Trends in Multicriteria Decision Making*, Springer, Berlin, 272-282.
- 1995 Agrell P J. *Interactive Multi-Criteria Decision Making in Production Economics*, PROFIL 15, Tekn Dr Dissertation, Linköping Inst of Tech.



**REFEREED JOURNAL ARTICLES**RP = CORE Reprints at [www.uclouvain.be/core](http://www.uclouvain.be/core)Some available at [www.researchgate.net/profile/Per\\_Agrell/](http://www.researchgate.net/profile/Per_Agrell/)

- 2017 Agrell and Gautier. A Theory of Soft Capture. *Scandinavian Journal of Economics*, **119**(3), 571–596. RP2863.
- 2017 Agrell, Lundin and Norrman, Horizontal Carrier Coordination through Cooperative Governance Structures. *International Journal of Production Economics*. **194**, 59-72. RP2931
- 2017 Agrell and Bogetoft. Regulatory Benchmarking: Models, Analyses and Applications . *Data Envelopment Analysis Journal*, **3**(1-2), 49–91. RP2912
- 2017 Herrera, Agrell, Manrique-de-Lara-Penate, Trujillo, Vessel capacity restrictions in the fleet deployment problem. An application to the Panama Canal. *Annals of Operations Research*, **253**(2), 845–869. RP2862
- 2017 Hatami-Marbini, Agrell, Fukuyama, Gholami, Khoshnevis, The role of multiplier bounds in fuzzy data envelopment analysis *Annals of Operations Research*, **250**(1), 249-276. RP2879.
- 2017 Agrell and Bogetoft. Decentralization Policies for Supply Chain Investments under Asymmetric Information. *Managerial and Decision Economics*. **38**, 394-408. RP2834.
- 2017 Agrell, P J and H Brea-Solis, Capturing Heterogeneity in Electricity Distribution Operations: A Critical Review of Latent Class Modelling. *Energy Policy*. **104**, 361-372. RP2827.
- 2017 Hatami-Marbini, Agrell, Tavana, Khoshnevis, A Flexible Cross-Efficiency Fuzzy Data Envelopment Analysis Model for Sustainable Sourcing. *Journal of Cleaner Production*. **142**(4), 2761-2779. RP2880.
- 2017 Brusset and Agrell, Intrinsic Impediments to Category Captainship Collaboration. *Journal of Industrial Management and Optimization*. **13**(1), 113-133. RP2820
- 2016 Agrell and Grifell-Tatjé, A Dynamic Model for Firm-Level Response to Non-Credible Regulation. *Energy Policy*. **90**, 287–299. RP2724.
- 2015 Agrell, Incentive Regulation of Networks: Concepts, Definitions and Models. *Reflets et Perspectives de la Vie Economique*, **LIV**(1), 103-132. RP2720.
- 2015 Agrell and Teusch, Making the Belgian distribution system fit for the energy transition: the case for yardstick competition *Reflets et Perspectives de la Vie Economique*, **LIV**(1), 157-174. RP2725
- 2015 Hatami-Marbini, Rostamy-Malkhalifeh, Agrell, Tavana, Mohammadi, Extended Symmetric and Asymmetric Weight Assignment Methods in Data Envelopment Analysis. *Computers and Industrial Engineering*, **87**, pp. 621–631. RP2715.
- 2015 Reddy, Stam, Agrell. Brand Equity, Efficiency and Valuation of Professional Sports Franchises: The Case of Major League Baseball. *International Journal of Business and Social Research*, **5**(1), pp. 63-89. RP2706.
- 2015 Hatami-Marbini, Tavana, Agrell, Hosseinzadeh Lofti, Ghelej Beigi. A Common Weights DEA Model for Centralized Resource Reduction and Target Setting. *Computers and Industrial Engineering*, **79**, pp. 195–203. RP2642

- 2014 Brusset and Agrell. Dynamic supply chain coordination games with repeated bargaining. *Computers and Industrial Engineering*, **80**, pp. 12–22. RP2643
- 2014 Agrell and Niknazar. Structural and Behavioral Robustness in Applied Best-practice Regulation. *Socio-Economic Planning Sciences*, **48**(1), pp. 89-103. RP2557
- 2014 Shokouhi, Shahriari, Agrell, Hatami-Marbini. Consistent and robust ranking in imprecise Data Envelopment Analysis under perturbations of random subsets of data. *OR Spectrum*, **36**(1), pp. 133-160. RP2556
- 2014 Hatami-Marbini, Emrouznejad, Agrell. Interval Data without Sign Restrictions in DEA. *Applied Mathematical Modelling*, **38**(7-8), 2028-2036. RP2565
- 2013 Agrell, Bogetoft and Mikkers Smart-grid investments, regulation and organization. *Energy Policy*, **52**, pp. 656-666. RP2457
- 2013 Agrell and Hatami-Marbini. Frontier-Based Performance Analysis Models for Supply Chain. Management: State of The Art and Research Directions. *Computers and Industrial Engineering*, **66**(3), pp. 567-583. RP2555
- 2013 Hatami-Marbini, Tavana, Saati, Agrell. Positive and Normative Use of Fuzzy DEA-BCC Models: A Critical View on NATO Enlargement. *International Transactions of Operational Research*, **20**, pp. 411-433. RP2475
- 2013 Lofti, Hatami-Marbini, Agrell, Aghayi, Gholami. Allocating Fixed Resources and Setting Targets Using a Common-Weights Approach. *Computers and Industrial Engineering*, **64**(2), 2013, pp. 631-640. RP2474
- 2013 Tavana, Shiraz, Hatami-Marbini, Agrell, Paryab. Chance Constrained DEA Models with Random Fuzzy Inputs and Outputs. *Knowledge-Based Systems*, **52**, pp. 32-52. RP2531
- 2013 Hatami-Marbini, Saati, Tavana, Agrell, A Fuzzy Data Envelopment Analysis for Clustering Operating Units with Imprecise Data. *International Journal of Uncertainty, Fuzziness and Knowledge-Based Systems*, **21**(1), pp. 29-54. RP2465
- 2013 Hatami-Marbini, Agrell, Tavana, Emrouznejad. A Stepwise Fuzzy Linear Programming Model with Possibility and Necessity Relation. *Journal of Intelligent and Fuzzy Systems*, **25**, 81-93. RP2529
- 2012 Tavana, Khanjani Shiraz, Hatami-Marbini, Agrell, Paryab, Fuzzy Stochastic Data Envelopment Analysis with Application to Base Realignment and Closure (BRAC). *Expert Systems with Applications*, **39**, pp. 12247-12259. RP2412
- 2012 Saati, Hatami-Marbini, Agrell, Tavana, A Common Set of Weight Approach Using an Ideal Decision Making Unit in Data Envelopment Analysis. *Journal of Industrial and Management Optimization*, **8**(3), pp. 623-637. RP2406
- 2008 Agrell, P J and K Karoui, The RELIANCE Project on Electricity Transmission System Research, *SRBE Revue E*, **124**(4), pp. 18 – 24.
- 2008 Agrell, P J and J Pouyet. Regulatory Competition in Network Interconnection Pricing. *Review of Network Economics*, **7**(1), pp. 111 – 135. RP2124
- 2005 Agrell, P J, P Bogetoft, M Brock and J Tind. Efficiency Evaluation with Convex Pairs. *Advanced Modeling and Optimization*, **7**(2), pp. 211-237. RP1828
- 2005 Agrell, P J, P Bogetoft and J Tind. Dynamic DEA and Yardstick Regulation in Scandinavian Electricity Distribution. *Journal of Productivity Analysis*, **23**(2), pp. 173-201. RP1837
- 2004 Agrell, P J and P Bogetoft. Economic and Environmental Efficiency of District Heating Plants. *Energy Policy*, **33**(10), pp. 1351-1362. RP1838

- 2004 Agrell, P J, Stam, A and G W Fischer. Interactive multiobjective agro-ecological land use planning: The Bungoma region in Kenya. *European Journal of Operational Research* **158**(1), pp. 194-217.
- 2004 Agrell, P J, Lindroth, R and A Norrman Risk, Information and Incentives in Telecom Supply Chains. *International Journal of Production Economics* **90**(1), pp. 1-16.
- 2002 Agrell, P J, P Bogetoft and J Tind. Incentive plans for Productive Efficiency, Innovation and Learning. *International Journal of Production Economics*, **78**, pp. 1-11.
- 2001 Agrell, P J and J Tind. A Dual Approach to Nonconvex Frontier Models *Journal of Productivity Analysis*, **16**, pp. 129-147.
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- 1997 Agrell, P J. On Redundancy in MCDM. *European Journal of Operational Research*, **98**(3), pp. 571-586.
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- 1994 Agrell, P J. A Multicriteria Approach to Concurrent Engineering, *International Journal of Production Economics*, **34**, pp 99-113.

#### CONDITIONALLY ACCEPTED PUBLICATIONS

- 2017 Agrell and Bogetoft, *Theory, Techniques and Applications of Regulatory Benchmarking*. In press for the *Oxford Handbook of Operations Research*

#### RECENT REFEREED CONFERENCE PROCEEDINGS (2010 - )

- 2016 Agrell, P J , M Herrera, C Manrique and L Trujillo. Incorporating the cost of time to a Liner Ship Fleet Deployment Model: an application to the Far East – USA/Europe trade flows. *Preprints Nineteenth International Working Seminar on Production Economics, Innsbruck, Austria, February 22-26, 2016*, **2**, pp. 1-12.
- 2016 Agrell, P J , J Lundin and A Norrman Carrier Market Coordination through Cooperative Governance Structures. *Preprints Nineteenth International Working Seminar on Production Economics, Innsbruck, Austria, February 22-26, 2016*, **3**, pp. 1-12.
- 2015 Agrell, Per J.; Bogetoft, Peter; Grammeltvedt, Thor Erik , The efficiency of the regulation for horizontal mergers among electricity distribution operators in Norway. *Proceedings of the 12th International Conference on the European Energy Market (EEM 2015)* , pp.1-5, 19-22 May 2015. IEEE Proceedings doi: 10.1109/EEM.2015.7216685

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- 2011 Agrell, P J and A Hatami-Marbini, *Frontier-based performance analysis models for supply chain management: State of the art and research directions*, Proceedings of 41st International Conference on Computers and Industrial Engineering (CIE), Los Angeles, USA October 23-25, pp. 372-379.
- 2011 Agrell, P J and A Gautier, *Theory of Soft Capture*, Proceedings of CRESSE International Conference on Regulation and Competition, Rhodes, Greece, July 1-3.
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- 2010 Agrell, P J and M Lorenz. *Calling the Cards: Fears, Threats and Delegation in Infrastructure Regulation Games*. Proceedings of CRESSE International Conference on Regulation and Competition.

#### RECENT WORKING PAPERS (2010 - )

- 2015 Agrell and Brea-Solis, *Stationarity of Heterogeneity in Production Technology Using Latent Class Modelling*. CORE Discussion Paper 2015/47.
- 2013 Agrell and Bogetoft. *Benchmarking and Regulation*. CORE Discussion Paper 2013/8.
- 2013 Agrell and Niknazar. *Robustness, Outliers and Mavericks in Network Regulation*. CORE Discussion Paper 2013/7.
- 2013 Agrell and Bogetoft. *A Three-stage Supply Chain Investment Model under Asymmetric Information*. CORE Discussion Paper 2013/6.
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- 2012 Hatami-Marbini, Agrell and Aghayi *Imprecise data envelopment analysis for the two-stage process*. Working Paper 2012/10, Louvain School of Management. CORE Discussion Paper 2013/4.
- 2012 Lofti, Hatami-Marbini, Agrell, Aghayi, Gholami. *Centralized production space contractions under DEA control*. Working Paper 2012/09, Louvain School of Management. CORE Discussion Paper 2013/5.
- 2012 Agrell, P J and A Gautier *Rethinking Regulatory Capture*. CORE Discussion Paper 2012/01.
- 2011 Agrell, P J, P Bogetoft and M Mikkers *Smart-grid investments, regulation and organization*. CORE Discussion Paper 2011/72.

- 2011 Agrell, P J and A Hatami-Marbini *Frontier-Based Performance Analysis Models for Supply Chain Management: State of The Art and Research Directions*. CORE Discussion Paper 2011/69.
- 2010 Agrell, P J and R Kasperzec. *Dynamic Joint Investment in Supply Chains under Asymmetric Information*. CORE Discussion Paper 2010/85.
- 2010 Agrell, P J and A Gautier *A Theory of Soft Capture*. CORE Discussion Paper 2010/83.
- 2010 Brusset, X and Agrell, P J. *Supply chain rent distribution under Bayesian belief when the buyer invests in specific assets*. LSM Working Paper 2010/04, Louvain School of Management.
- 2010 Brusset, X and Agrell, P J. *Dynamic supply chain coordination games with repeated bargaining*. LSM Working Paper 2010/03, Louvain School of Management.
- 2010 Agrell, P J and P Bogetoft. *Network Regulation under Climate Policy Review*. EUI Working Paper RSCAS 2010/67, Robert Schuman Centre for Advanced Studies, European University Institute.
- 2010 Agrell, P J and P Bogetoft. *Endogenous Generalized Weights under DEA Control*. LSM Working Paper 2010/02, Louvain School of Management.

## CONFERENCE PARTICIPATION

Participation at over 50 international scientific conferences since 2010, presenting papers, chairing sessions, acting as discussant for other papers and giving plenary talks. Scientific committee member for the *International conferences on the European Energy market* (EEM) and the annual *Data Envelopment Analysis* conference. Principal organizer of the European Workshop of Productivity and Efficiency Analysis in 2005 (250 participants), and EURO DDM IX workshop on decentralized decision making in 2004 and 2008.

## INVITED LECTURES

Invited to give talks at the Florence School of Regulation (European University Institute), International Institute for Applied Systems Analysis, University of Georgia, Technical University of Denmark, University of Copenhagen, Copenhagen Business School, Odense University, Helsinki University of Technology, Helsinki School of Economics, Linköping University, University of Lille, University of Liège, CERAS-ENPC, Paris, University Carlos III, Madrid, Universitat Autònoma de Barcelona, University of Oviedo, ETH Zurich/CEPA, Norwegian School of Economics, Symbiosis International University (India), and others.

## THESIS SUPERVISION

Supervision of three doctoral students, and numerous B.A. and M.Sc. theses currently at the Université catholique de Louvain and earlier at Linköping University and University of Copenhagen. Faculty opponent for 15 Ph.D, HDR or tekn.lic in FR, DK, SE, NL, ES.

## TEACHING EXPERIENCE

Productivity Theory, Production and Supply Chain Management. Taught at undergraduate, graduate, doctoral and executive MBA levels at five universities in Denmark, Belgium, France, Lithuania, Russia and Sweden. Recipient of, and nominee for, teaching prizes.

## ACADEMIC SERVICE

Dean of the Faculty Louvain School of Management at UC Louvain (2018-), Chairman of the doctoral commission in economics and management science at UC Louvain (2014-18), Codirector of the *Center for Operations Research and Econometrics* (CORE) 2012-16, chairman for the Executive MBA program 2014-17, member of reviewboards for research programmes, university evaluation commissions (DK, FR, FI), external reviewboards for promotion and tenure, in US, BE, DK, FI, FR, NL and SE.

## REFEREE ASSIGNMENTS

Editorial board member of the *International Journal of Production Economics* and others  
Regular reviewer in (Energy): *Energy Policy*, *Energy Journal*, *Applied Energy*, *Energy Economics*.  
Referee of scientific papers: 21 different scientific journals, at request.